## 2018 Local Arts Agency Salary Report

## EXECUTIVE DIRECTOR / PRESIDENT / CHIEF EXECUTIVE OFFICER

The Executive Director / President / Chief Executive Officer (CEO) is the chief staff executive of a local arts agency. The responsibilities of this position typically include the overall management of the organization, strategic and fiscal planning, advocating for the organization's mission and goals, and overseeing fundraising activities. This position typically reports to a board of directors, appointed commissioners, a mayor or county manager, or another governing committee. Other titles can include managing director; director; general manager; and commissioner.

|  | EXECUTIVE DIRECTOR | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ALL LOCAL ARTS AGENCIES | All Full-Time Positions | \$81,476 | \$68,000 | \$16,980 | \$260,875 | 276 |
|  | For comparison purposes only: |  |  |  |  |  |
|  | 2013 Findings | \$78,394 | \$70,000 | \$18,000 | \$227,000 | 267 |
|  | 2008 Findings | \$69,159 | \$61,741 | \$20,000 | \$236,000 | 157 |
|  | 2001 Findings | \$54,309 | \$45,397 | \$7,500 | \$193,000 | 322 |
|  | Public/Government LAAs only | \$110,946 | \$100,600 | \$50,000 | \$250,000 | 61 |
|  | Private/Nonprofit LAAs only | \$73,114 | \$62,000 | \$16,980 | \$260,875 | 215 |
|  | All Part-Time Positions | \$26,889 | \$24,777 | \$7,500 | \$50,000 | 36 |
|  | For comparison purposes only: |  |  |  |  |  |
|  | 2013 Findings | \$26,120 | \$24,000 | \$2,000 | \$64,000 | 28 |
|  | 2001 Findings | \$23,165 | \$15,570 | \$3,600 | \$56,000 | 49 |
|  | Public/Government LAAs only | \$29,459 | \$23,918 | \$20,000 | \$50,000 | 4 |
|  | Private/Nonprofit LAAs only | \$26,568 | \$25,000 | \$7,500 | \$50,000 | 32 |

$\downarrow$ FULL-TIME PAID POSITIONS ONLY $\downarrow$

| $\frac{7}{2}$ | Population of Service Area | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\bigcirc$ | Fewer than 30,000 | \$59,333 | \$55,000 | \$53,000 | \$70,000 | 3 |
| $\frac{\square}{1}$ | 30,000 to 99,999 | \$92,666 | \$90,000 | \$50,000 | \$187,400 | 11 |
| ¢ | 100,000 to 249,999 | \$97,572 | \$99,576 | \$56,500 | \$150,000 | 14 |
|  | 250,000 to 499,999 | \$104,941 | \$104,325 | \$60,000 | \$173,000 | 10 |
| E | 500,000 to 999,999 | \$128,663 | \$133,765 | \$74,000 | \$183,000 | 9 |
| $\cdots$ | 1,000,000 or more | \$142,643 | \$133,500 | \$75,000 | \$250,000 | 14 |
| 浣 | Operating Budget | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| $\geqslant$ | Less than \$100,000 | \$56,733 | \$55,000 | \$50,000 | \$65,200 | 3 |
| O | \$100,000 to \$249,999 | \$67,275 | \$63,397 | \$56,500 | \$90,000 | 6 |
| $\pm$ | \$250,000 to \$499,999 | \$86,320 | \$95,000 | \$70,000 | \$100,600 | 5 |
| $\bigcirc$ | \$500,000 to \$999,999 | \$90,950 | \$92,000 | \$53,000 | \$173,000 | 9 |
| $\cdots$ | \$1,000,000 to \$4,999,999 | \$111,117 | \$110,000 | \$74,000 | \$150,000 | 20 |
| $\stackrel{\square}{2}$ | \$5,000,000 to \$9,999,999 | \$124,600 | \$120,100 | \$75,000 | \$187,400 | 6 |
| ¢ | \$10,000,000 or more | \$164,480 | \$166,500 | \$94,000 | \$250,000 | 12 |
| $\geqslant$ | Population of Service Area | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| $\bigcirc$ | Fewer than 30,000 | \$50,081 | \$52,588 | \$25,140 | \$72,500 | 32 |
| 4 | 30,000 to 99,999 | \$56,619 | \$55,000 | \$27,000 | \$93,000 | 45 |
| ¢ | 100,000 to 249,999 | \$60,057 | \$54,620 | \$16,980 | \$150,000 | 52 |
|  | 250,000 to 499,999 | \$79,534 | \$72,655 | \$24,960 | \$155,000 | 42 |
| ㄹ | 500,000 to 999,999 | \$92,529 | \$84,100 | \$20,000 | \$217,000 | 21 |
| $\stackrel{\square}{\square}$ | 1,000,000 or more | \$137,505 | \$122,813 | \$51,505 | \$260,875 | 23 |
| 号 | Operating Budget | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| $\bigcirc$ | Less than \$100,000 | \$39,539 | \$31,500 | \$24,960 | \$85,000 | 7 |
| 2 | \$100,000 to \$249,999 | \$45,404 | \$45,000 | \$16,980 | \$76,000 | 43 |
| 블 | \$250,000 to \$499,999 | \$55,035 | \$55,300 | \$24,000 | \$95,000 | 65 |
| $\frac{1}{4}$ | \$500,000 to \$999,999 | \$76,179 | \$70,000 | \$41,000 | \$135,000 | 49 |
| $\geq$ | \$1,000,000 to \$4,999,999 | \$108,109 | \$106,000 | \$54,540 | \$260,875 | 43 |
| ¢ | \$5,000,000 to \$9,999,999 | \$163,703 | \$169,907 | \$75,000 | \$240,000 | 4 |
| - | \$10,000,000 or more | \$219,221 | \$220,942 | \$210,000 | \$225,000 | 4 |

$\downarrow$ FULL-TIME PAID POSITIONS ONLY

|  | Geographic Location | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New England | \$79,110 | \$85,000 | \$50,000 | \$98,552 | 5 |
|  | Middle Atlantic | \$74,829 | \$64,000 | \$24,000 | \$260,875 | 37 |
|  | South Atlantic | \$76,598 | \$65,000 | \$24,960 | \$216,883 | 67 |
|  | East South Central | \$80,730 | \$65,000 | \$16,980 | \$240,000 | 21 |
|  | East North Central | \$83,949 | \$70,000 | \$31,200 | \$225,000 | 41 |
|  | West South Central | \$75,656 | \$68,686 | \$25,140 | \$158,000 | 20 |
|  | West North Central | \$64,715 | \$60,000 | \$39,900 | \$125,000 | 17 |
|  | Mountain | \$88,980 | \$83,538 | \$31,500 | \$225,000 | 26 |
|  | Pacific | \$98,261 | \$82,500 | \$20,000 | \$250,000 | 42 |
| $\begin{aligned} & Z \\ & \mathbf{O} \\ & \underset{\sim}{C} \end{aligned}$ | Type of Service Area | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | Single city or town | \$90,745 | \$84,000 | \$31,200 | \$217,000 | 75 |
|  | Multiple cities | \$81,265 | \$66,000 | \$32,000 | \$225,000 | 21 |
|  | Single county | \$79,397 | \$65,000 | \$20,000 | \$260,875 | 111 |
|  | Multiple counties (and larger) | \$74,809 | \$62,000 | \$16,980 | \$240,000 | 69 |
| $\begin{aligned} & \text { z } \\ & \frac{0}{2} \\ & \mathbf{2} \end{aligned}$ | Population Density | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | Rural | \$53,192 | \$51,000 | \$24,000 | \$123,500 | 78 |
|  | Suburban | \$79,048 | \$70,000 | \$16,980 | \$210,000 | 56 |
|  | Urban | \$97,969 | \$84,300 | \$24,960 | \$260,875 | 142 |
| $\begin{aligned} & \text { N } \\ & \frac{1}{n} \\ & \frac{4}{4} \\ & \text { in } \end{aligned}$ | Number of Paid Staff | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | One employee | \$50,419 | \$50,000 | \$16,980 | \$135,000 | 61 |
|  | Two employees | \$61,598 | \$60,480 | \$24,000 | \$123,000 | 43 |
|  | Three to five employees | \$72,866 | \$65,000 | \$35,000 | \$175,000 | 91 |
|  | Six to nine employees | \$100,836 | \$95,929 | \$41,000 | \$260,875 | 32 |
|  | 10 to 19 employees | \$125,466 | \$123,500 | \$40,000 | \$240,000 | 28 |
|  | 20 employees or more | \$161,544 | \$158,000 | \$75,000 | \$250,000 | 21 |
|  | Number of Years in Position | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | Fewer than two years | \$78,132 | \$66,000 | \$24,000 | \$225,000 | 53 |
|  | Two to four years | \$83,046 | \$67,000 | \$16,980 | \$240,000 | 75 |
|  | Five to nine years | \$78,839 | \$62,500 | \$24,960 | \$224,750 | 62 |
|  | 10 to 19 years | \$80,846 | \$72,000 | \$20,000 | \$260,875 | 68 |
|  | 20 years or more | \$96,238 | \$85,000 | \$36,000 | \$250,000 | 18 |
| $\begin{aligned} & \text { 首 } \\ & \underset{\sim}{\underset{\sim}{0}} \end{aligned}$ | Gender Identity | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | Female (cisgender) <br> Male (cisgender) | $\begin{array}{r} \$ 78,980 \\ \$ 89,833 \end{array}$ | \$67,000 $\$ 73,655$ | \$16,980 $\$ 25,140$ | \$260,875 | 209 62 |
| $\begin{aligned} & z \\ & 0 \\ & \frac{0}{4} \\ & \mathbf{S} \\ & 0 \\ & \hline \mathbf{y} \end{aligned}$ | Educational Attainment | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM <br> 2018 Salary | MAXIMUM <br> 2018 Salary | Number of Respondents |
|  | High school degree (or less) | \$70,647 | \$64,000 | \$27,000 | \$187,000 | 15 |
|  | 2-year college degree (Associate) | \$55,001 | \$55,000 | \$41,000 | \$65,200 | 5 |
|  | 4 -year college degree (Bachelor's) | \$66,907 | \$59,500 | \$20,000 | \$183,000 | 109 |
|  | Master's degree | \$93,275 | \$80,000 | \$16,980 | \$260,875 | 133 |
|  | Doctoral or other terminal degree | \$103,873 | \$89,500 | \$32,000 | \$225,000 | 14 |
|  | Type of Degree Attained | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | Arts management or administration | \$76,494 | \$66,000 | \$35,700 | \$155,000 | 20 |
|  | Other arts-related degree | \$80,756 | \$66,000 | \$25,140 | \$250,000 | 111 |
|  | Non-arts degree | \$84,106 | \$70,000 | \$16,980 | \$260,875 | 130 |
|  | First time CEO vs. Previously a CEO at a different LAA | AVERAGE 2018 Salary | MEDIAN 2018 Salary | MINIMUM 2018 Salary | MAXIMUM 2018 Salary | Number of Respondents |
|  | First time as Chief Staff Executive | \$78,025 | \$65,000 | \$16,980 | \$260,875 | 213 |
|  | Previously a Chief Staff Executive | \$93,336 | \$82,250 | \$31,500 | \$225,000 | 60 |

$\downarrow$ FULL-TIME PAID POSITIONS ONLY

|  |  | 2018 Av | ary (by G | Budget Size, | Age) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Operating Budget | Younger than 45 | 45 to 64 | 65 or Older | ALL WOMEN |
|  |  | \$54,439 | \$41,233 | \$27,480 | \$42,747 |
|  | Less than \$100,000 | 3 | 3 | 2 | $\mathrm{N}=8$ |
|  | Less than \$100,000 | 38\% | 38\% | 25\% | 100\% |
|  |  | 5\% | 3\% | 7\% | 4\% |
|  |  | \$47,467 | \$53,054 | \$36,000 | \$49,967 |
|  | \$100,000 to \$249,999 | 16 | 22 | 2 | $\mathrm{N}=40$ |
|  | \$100,000 to \$249,999 | 40\% | 55\% | 5\% | 100\% |
| $\geqslant 1$ |  | 24\% | 19\% | 7\% | 19\% |
| 2 |  | \$52,352 | \$57,130 | \$61,894 | \$56,420 |
| $\bigcirc$ | \$250,000 to \$499,999 | 17 | 28 | 9 | $\mathrm{N}=54$ |
| $\xrightarrow{-1}$ | \$250,000 to \$49,9\% | 31\% | 52\% | 17\% | 100\% |
| $\propto$ |  | 26\% | 25\% | 31\% | 26\% |
| 0 |  | \$77,338 | \$77,939 | \$77,120 | \$77,645 |
| 2 | \$500,000 to \$999,999 | 12 | 25 | 7 | N = 44 |
| W | \$500,000 to \$999,99 | 27\% | 57\% | 16\% | 100\% |
| 0 |  | 18\% | 22\% | 24\% | 21\% |
| $\bigcirc$ |  | \$103,212 | \$117,362 | \$104,759 | \$111,336 |
| ■ | \$1,000,000 to \$4,999,999 | 12 | 26 | 9 | $N=47$ |
| - | \$1,000,000 to \$4, | 26\% | 55\% | 19\% | 100\% |
| E |  | 18\% | 23\% | 31\% | 22\% |
| $\sum$ |  | \$98,550 | \$179,053 | ** | \$138,802 |
| 픈 | \$5,000,000 to \$9,999,999 | 4 | 4 | 0 | $\mathrm{N}=8$ |
|  | \$5,000,000 to \$9,999,99 | 50\% | 50\% | 0\% | 100\% |
|  |  | 6\% | 4\% | 0\% | 4\% |
|  |  | \$167,500 | \$170,833 | ** | \$170,000 |
|  | \$10,000,000 or more | 2 | 6 | 0 | $\mathrm{N}=8$ |
|  | \$10,000,000 or more | 25\% | 75\% | 0\% | 100\% |
|  |  | 3\% | 5\% | 0\% | 4\% |
|  |  | \$71,342 | \$84,488 | \$74,713 | \$78,980 |
|  | ALL FEMALE (CISGENDER) | 66 | 114 | 29 | N = 209 |
|  | ALL female (CISGENDER) | 32\% | 55\% | 14\% | 100\% |
|  |  | 100\% | 100\% | 100\% | 100\% |
|  | Operating Budget | 2018 Av | ary (by G | Budget Size, | Age) |
|  | Operating Budget | Younger than 45 | 45 to 64 | 65 or Older | ALL MEN |
|  |  | \$50,000 | $\$ 55,000$ | ** | \$52,500 |
|  | Less than \$100,000 | $1$ | $1$ | 0 | $\mathrm{N}=2$ |
|  | Less than \$100,000 | 50\% | 50\% | 0\% | 100\% |
|  |  | 8\% | 3\% | 0\% | 3\% |
|  |  | \$38,100 | \$49,000 | \$25,140 | \$42,477 |
|  | \$100,000 to \$249,999 | 2 | 4 | 1 | N = 7 |
|  | \$100,000 to \$249,99 | 29\% | 57\% | 14\% | 100\% |
|  |  | 17\% | 11\% | 7\% | 11\% |
| $\geqslant$ |  | \$56,500 | \$65,273 | \$46,925 | \$60,138 |
| 2 | \$250,000 to \$499,999 | 1 | 11 | 4 | $\mathrm{N}=16$ |
| $\bigcirc$ | \$250,000 to \$499,999 | 6\% | 69\% | 25\% | 100\% |
| $\bigcirc$ |  | 8\% | 31\% | 29\% | 26\% |
| H |  | \$79,374 | \$80,218 | \$105,500 | \$83,783 |
| 9 | \$500,000 to \$999,999 | 5 | 6 | 2 | $\mathrm{N}=13$ |
| $\pm$ | \$500,000 to \$وפ, | 38\% | 46\% | 15\% | 100\% |
| 0 |  | 42\% | 17\% | 14\% | 21\% |
| 0 |  | ** | \$99,659 | \$103,000 | \$100,550 |
| $\pm$ | \$1,000,000 to \$4,999,999 | 0 | 11 | 4 | $\mathrm{N}=15$ |
| U | \$1,000,000 to \$4,999,999 | 0\% | 73\% | 27\% | 100\% |
| $\frac{1}{4}$ |  | 0\% | 31\% | 29\% | 24\% |
| $\sum$ |  | ** | \$217,000 | \$75,000 | \$146,000 |
|  | \$5,000,000 to \$9,999,999 | 0 | 1 | 1 | $\mathrm{N}=2$ |
|  | \$5,000,000 to | 0\% | 50\% | 50\% | 100\% |
|  |  | 0\% | 3\% | 7\% | 3\% |
|  |  | \$149,588 | \$200,000 | \$233,442 | \$187,950 |
|  | \$10,000,000 or more | 3 | 2 | 2 | N = 7 |
|  | \$10,000,000 or more | 43\% | 29\% | 29\% | 100\% |
|  |  | 25\% | 6\% | 14\% | 11\% |
|  |  | \$85,695 | \$87,877 | \$98,409 | \$89,833 |
|  | ALL MALE (CISGENDER) | 12 | 36 | 14 | $N=62$ |
|  | ALL MALE (CISGENDER) | 19\% | 58\% | 23\% | 100\% |
|  |  | 100\% | 100\% | 100\% | 100\% |

# 2018 Local Arts Agency Salary Report Executive Director / President / Chief Executive Officer (continued) 

$\downarrow$ FULL-TIME PAID POSITIONS ONLY


## Research notes for the table on this page (above):

Survey respondents were allowed to select multiple categories of race/ethnicity when completing the survey instrument. The "White or Caucasian or European American Only" category includes the 246 responding executive directors who selected that category only. The "People of Color" category includes the 28 responding executive directors who selected any combination of categories that included African-American or Black, American Indian or Alaska Native or Indigenous or First Nations, Arab or Middle Eastern, Asian or Asian American, Hispanic or Latina/Latino/Latinx, or Native Hawaiian or Pacific Islander (these categories were combined for the purposes of statistical analysis due to the fact that they combined to only 28 responses). Four responding executive directors chose the category "I prefer to self-identify" and did not provide a description that allowed them to be included in this analysis; these four are excluded from the table on this page. It is difficult to extrapolate conclusions about the general populations from the very small sample of non-White respondents to this survey.

## Research notes for the tables on Pages 11 and 12:

The data tables on Pages 11 and 12 are designed to be read both horizontally as well as vertically. These analyses are available for the executive director position only (the sample sizes were too small to repeat them for other LAA staff positions). The first number listed in each subsection is the average salary reported by the responding executive directors who meet the multiple criteria for that subsection. For example, the first subsection in the first column of data at the top of the preceding page (Page11) provides the average salary for the three executive directors who reported that their gender is "female (cisgender)," their age is "Younger than 45," and their LAA's operating budget is "Less than $\$ 100,000$. In each subsection:

- The first number listed is the average salary of the survey respondents who match the criteria for that subsection.
- The second number listed is the sample size (the number of responding executive directors who match those specific criteria.
- The third number (the percentage in bold) is the percentage of all responding executive directors who match the horizontal criteria (on both pages, the horizontal criteria include only the category of the LAA's operating budget. For example, in the first subsection of the first row of the table above, 100 percent of all responding executive directors at LAAs with operating budgets of less than $\$ 100,000$ report their race/ethnicity as "White or Caucasian or European American" only, while 0 percent report their race/ethnicity as a Person of Color. These percentages add horizontally to 100 percent.
The fourth number (the percentage is that is not bold) is the percentage of all responding executive directors who match the vertical criteria (i.e., the category of the respondents' age on Page 11, and the category of the respondents' ethnicity on Page 12). For example, in the first subsection in the first row of the table above, 4 percent of the responding executive directors who identified their race/ethnicity as "White or Caucasian or European American" only reported that their local arts agency has an operating budget of less than $\$ 100,000$. These percentages add vertically to 100 percent.


## $\downarrow$ EMPLOYMENT BENEFITS RECEIVED BY THE RESPONDENTS

| Full-Time, Paid Respondents who received a pay adjustment during the past 12 months | PERCENTAGE Who Received Pay Increase | AVERAGE Most Recent Pay Increase | MINIMUM Most Recent Pay Increase | MAXIMUM Most Recent Pay Increase | Number of Respondents |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Received ANY increase | 55.4\% | 5.81\% | 0.0\% | 42.0\% | 153 |
| Cost of living adjustment | 13.4\% | 2.96\% | 1.0\% | 10.0\% | 37 |
| Promotion/new responsibilities | 5.4\% | 16.36\% | 2.0\% | 42.0\% | 15 |
| Performance (not promotion) | 31.5\% | 5.64\% | 1.0\% | 30.0\% | 87 |
| Length of service/tenure | 1.8\% | 3.40\% | 1.0\% | 5.0\% | 5 |
| Government pay scale | 3.3\% | 2.89\% | 2.0\% | 4.0\% | 9 |
| Pay remained the same | 42.0\% |  |  |  | 116 |
| Received ANY decrease | 2.5\% |  |  |  | 7 |
| Budget cuts | 2.5\% |  |  |  | 7 |
| Change in title or responsibilities | 0.0\% |  |  |  | 0 |


|  | Type of Benefits Offered (paid respondents only) | LAA Budget Less than $\$ 250,000$ $N=87$ | $\begin{gathered} \text { LAA Budget } \\ \mathbf{\$ 2 5 0 , 0 0 0} \text { to } \\ \$ 999,999 \\ N=135 \end{gathered}$ | LAA Budget \$1,000,000 or More $N=90$ | Respondents $N=312$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Performance review and evaluation (past 12 months) | 49.4\% | 57.8\% | 64.4\% | 57.4\% |
|  | Medical insurance | 29.9\% | 58.5\% | 85.6\% | 58.3\% |
|  | Dental insurance | 14.9\% | 33.3\% | 80.0\% | 41.7\% |
|  | Vision insurance | 11.5\% | 24.4\% | 67.8\% | 33.3\% |
|  | Life insurance | 13.8\% | 23.0\% | 66.7\% | 33.0\% |
|  | Disability insurance | 9.2\% | 21.5\% | 60.0\% | 29.2\% |
|  | Cash bonus | 8.0\% | 23.0\% | 22.2\% | 18.6\% |
|  | Retirement savings account | 23.0\% | 42.2\% | 80.0\% | 47.8\% |
|  | Pre-tax flexible spending account | 12.6\% | 17.8\% | 60.0\% | 28.5\% |
|  | Paid time off (e.g., paid vacation, sick, and/or personal days) | 67.8\% | 91.9\% | 95.6\% | 86.2\% |
|  | Average number of days accrued in 2018 | 18.8 | 22.7 | 28.3 | 23.6 |
|  | Paid parental leave | 9.2\% | 16.3\% | 41.1\% | 21.5\% |
|  | Flexible scheduling | 56.3\% | 62.2\% | 57.8\% | 59.3\% |
|  | Telecommuting / working remotely | 25.3\% | 30.4\% | 41.1\% | 32.1\% |
|  | Tuition reimbursement | 6.9\% | 8.1\% | 22.2\% | 11.9\% |
|  | Professional development (e.g., conferences, workshops) | 51.7\% | 77.0\% | 90.0\% | 73.7\% |
|  | Association/professional dues | 21.8\% | 41.5\% | 67.8\% | 43.6\% |
|  | Health club membership/discount | 8.0\% | 4.4\% | 20.0\% | 9.9\% |
|  | Free/discounted tickets for cultural activities | 16.1\% | 28.1\% | 38.9\% | 27.9\% |
|  | None of the above | 13.8\% | 3.0\% | 0.0\% | 5.1\% |


|  | Level of Satisfaction (paid respondents only) | Very <br> Satisfied | Somewhat Satisfied | Neutral | Somewhat Dissatisfied | Very <br> Dissatisfied |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | How satisfied are you with your total cash compensation at your local arts agency? | 26.3\% | 42.9\% | 11.5\% | 14.7\% | 4.5\% |
|  | How satisfied are you with your employment benefits package (e.g., health insurance, paid time off, etc.) at your local arts agency? | 34.9\% | 24.0\% | 15.7\% | 14.4\% | 10.9\% |
|  | Level of Agreement (paid respondents only) | Strongly Agree | Somewhat Agree | Neutral | Somewhat Disagree | Strongly <br> Disagree |
|  | I have a clear path for job advancement. | 14.7\% | 19.6\% | 39.1\% | 14.1\% | 12.5\% |
|  | My job requirements are well defined. | 45.8\% | 33.7\% | 8.0\% | 8.0\% | 4.5\% |
|  | 1 am proud to work for my local arts agency. | 91.0\% | 7.1\% | 1.0\% | 0.3\% | 0.6\% |
|  | I feel fulfilled performing my work at my local arts agency. | 69.9\% | 25.0\% | 3.2\% | 1.3\% | 0.6\% |
|  | I can see how my work affects and/or impacts my community. | 86.2\% | 10.9\% | 1.3\% | 0.6\% | 1.0\% |
|  | Likelihood of Remaining Employe (paid respondents only) | ts Industry | Yes | No | I have no idea, but I hope so | I have no idea, but I hope not |
|  | Do you anticipate that you will still be wo industry five years from today? | the arts | 57.7\% | 22.4\% | 19.2\% | 0.6\% |

## $\downarrow$ DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS

|  | Gender Identity | Full-Time Paid $N=272$ | Part-Time Paid $\mathrm{N}=35$ | Unpaid Volunteer $N=23$ | All Respondents $\mathrm{N}=330$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Female (cisgender/identify with gender assigned at birth) | 76.8\% | 85.7\% | 69.6\% | 77.3\% |
|  | Male | 22.8\% | 14.3\% | 30.4\% | 22.4\% |
|  | Transgender | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
|  | Non-binary/third gender/gender fluid | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | I prefer to self identify | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| $\underline{y}$ |  | Full-Time | Part-Time | Unpaid | All |
|  | Race/Ethnicity | Paid | Paid | Volunteer | Respondents |
|  | (respondents were allowed to check all that apply) | $\mathrm{N}=274$ | $\mathrm{N}=36$ | $\mathrm{N}=23$ | $\mathrm{N}=333$ |
|  | African-American or Black | 3.6\% | 2.8\% | 0.0\% | 3.3\% |
|  | American Indian or Alaska Native or Indigenous or First Nations | 1.5\% | 0.0\% | 0.0\% | 1.2\% |
|  | Arab or Middle Eastern | 1.1\% | 0.0\% | 0.0\% | 0.9\% |
|  | Asian or Asian American | 0.7\% | 0.0\% | 0.0\% | 0.6\% |
|  | Hispanic or Latina/Latino/Latinx | 2.9\% | 5.6\% | 0.0\% | 3.0\% |
|  | Native Hawaiian or Pacific Islander | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | White or Caucasian or European American | 92.7\% | 91.7\% | 100.0\% | 93.1\% |
|  | I prefer to self identify | 1.8\% | 0.0\% | 0.0\% | 1.5\% |
|  | White or Caucasian or European American only | 89.8\% | 91.7\% | 100.0\% | 90.7\% |
|  | All People of Color | 10.2\% | 8.3\% | 0.0\% | 9.3\% |
|  | Age | Full-Time | Part-Time | Unpaid | All |
| $\underline{\square}$ |  | Paid | Paid | Volunteer | Respondents |
| $\stackrel{\square}{10}$ |  | $N=276$ | $N=36$ | $N=23$ | $\mathrm{N}=335$ |
| E | 18 to 24 | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| 5 | 25 to 34 | 5.4\% | 16.7\% | 0.0\% | 6.3\% |
| $\stackrel{\sim}{\sim}$ | 35 to 44 | 22.8\% | 16.7\% | 0.0\% | 20.6\% |
| S | 45 to 54 | 24.6\% | 13.9\% | 4.3\% | 22.1\% |
| U | 55 to 64 | 29.7\% | 36.1\% | 39.1\% | 31.0\% |
| $\cup$ | 65 to 74 | 16.3\% | 16.7\% | 26.1\% | 17.0\% |
| $\underline{7}$ | 75 or older | 1.1\% | 0.0\% | 30.4\% | 3.0\% |
| $\frac{1}{1}$ | Sexual Orientation | Full-Time | Part-Time | Unpaid | All |
| $\frac{0}{6}$ |  | Paid | Paid | Volunteer | Respondents |
| 0 |  | $N=269$ | $\mathrm{N}=33$ | $\mathrm{N}=23$ | $N=325$ |
| $\sum$ | Heterosexual or straight | 88.1\% | 90.9\% | 100.0\% | 89.2\% |
| ! | Gay or lesbian | 7.4\% | 6.1\% | 0.0\% | 6.8\% |
| - | Bisexual | 2.2\% | 0.0\% | 0.0\% | 1.8\% |
|  | Asexual | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
|  | Pansexual | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
|  | Queer | 1.5\% | 3.0\% | 0.0\% | 1.5\% |
|  | Questioning | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | Same sex attracted | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | I prefer to self identify | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
|  | Educational Attainment | Full-Time | Part-Time | Unpaid | All |
|  |  | Paid | Paid | Volunteer | Respondents |
|  |  | $N=276$ | $\mathrm{N}=36$ | $N=23$ | $N=335$ |
|  | High school or less | 5.4\% | 8.3\% | 0.0\% | 5.4\% |
|  | Associate degree (junior college) or vocational degree/license | 1.8\% | 2.8\% | 4.3\% | 2.1\% |
|  | Bachelor's degree | 39.5\% | 41.7\% | 47.8\% | 40.3\% |
|  | Master's degree | 48.2\% | 47.2\% | 26.1\% | 46.6\% |
|  | Doctoral or other terminal degree | 5.1\% | 0.0\% | 21.7\% | 5.7\% |
|  | Type of Degree Attained | Full-Time | Part-Time | Unpaid | All |
|  |  | Paid | Paid | Volunteer | Respondents |
|  |  | $N=261$ | $\mathrm{N}=33$ | $\mathrm{N}=23$ | $N=317$ |
|  | Arts management or administration | 7.7\% | 15.2\% | 0.0\% | 7.9\% |
|  | Other arts-related degree | 42.5\% | 33.3\% | 39.1\% | 41.3\% |
|  | Non-arts degree | 49.8\% | 51.5\% | 60.9\% | 50.8\% |

## $\downarrow$ DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS $\downarrow$

|  | Disability | Full-Time Paid $N=271$ | Part-Time Paid $N=36$ | Unpaid Volunteer $N=23$ | Respondents $N=330$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yes, I identify as a person with a disability | 3.3\% | 2.8\% | 4.3\% | 3.3\% |
|  | Visible/noticeable to others | 0.4\% | 2.8\% | 4.3\% | 0.9\% |
|  | Not visible/not noticeable to others | 3.0\% | 0.0\% | 0.0\% | 2.4\% |
|  | No, I do not identify as a person with a disability | 96.7\% | 97.2\% | 95.7\% | 96.7\% |
|  | Military Service | Full-Time | Part-Time | Unpaid | All |
|  |  | Paid | Paid | Volunteer | Respondents |
|  |  | $N=270$ | $N=35$ | $\mathrm{N}=22$ | $N=327$ |
|  | Active Service | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | Veteran | 1.9\% | 0.0\% | 4.5\% | 1.8\% |
|  | None | 97.8\% | 100.0\% | 95.5\% | 97.9\% |
|  | Voter Registration | Full-Time | Part-Time | Unpaid | All |
|  |  | Paid | Paid | Volunteer | Respondents |
|  |  | $\mathrm{N}=272$ | $\mathrm{N}=33$ | $\mathrm{N}=23$ | $N=328$ |
|  | Democrat | 60.7\% | 69.7\% | 34.8\% | 59.8\% |
|  | Republican | 9.9\% | 18.2\% | 30.4\% | 12.2\% |
|  | Libertarian | 0.4\% | 0.0\% | 0.0\% | 0.3\% |
|  | Green | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
|  | Unaffiliated with a party, but registered | 25.7\% | 12.1\% | 26.1\% | 24.4\% |
|  | I am not registered to vote | 0.7\% | 0.0\% | 0.0\% | 0.6\% |
|  | I am unable to register to vote | 0.7\% | 0.0\% | 0.0\% | 0.6\% |
|  | I prefer to self-identify | 1.8\% | 0.0\% | 8.7\% | 2.1\% |

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