## **FACILITIES / FACILITY MANAGEMENT**

Staff members who report that their primary role or responsibility most closely matches the **Facilities / Facility Management** category are typically involved in the day-to-day operation of cultural facilities that are managed by the local arts agency (e.g., performance and exhibition space, office space). The responsibilities of these positions can include oversight and operations of all buildings and facilities that are under the umbrella of the organization. **Titles** can include director of facilities; facilities manager; manager of building services; theater operations manager; construction manager; and facilities coordinator.

#### $\downarrow$ FULL-TIME PAID POSITIONS ONLY $\downarrow$

	ALL LOCAL ARTS AGENCIES	AVERAGE 2018 Salary	MEDIAN 2018 Salary	MINIMUM 2018 Salary	MAXIMUM 2018 Salary	Number of Respondents
	All Full-Time Positions	\$53,879	\$48,000	\$22,880	\$109,000	16
	For comparison purposes only:					
	2013 Findings	\$58,420	\$60,000	\$35,000	\$97,937	7
	2001 Findings	\$42,275	\$36,200	\$12,000	\$104,981	45
	Employment Level:					
S	Executive staff	**	**	**	**	0
S	Management staff	\$57,881	\$53,000	\$22,880	\$109,000	12
Z	Program staff	\$47,500	\$48,000	\$42,500	\$52,000	3
AGENCIES	Administrative staff	**	\$25,000	**	**	1
LS	PUBLIC/GOVERNMENT LAAs ONLY	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
LOCAL ARTS	-	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	All Full-Time Positions	\$72,688	\$65,000	\$42,500	\$109,000	8
S	Executive staff	**	**	**	**	0
2	Management staff	\$81,167	\$82,500	\$48,000	\$109,000	6
ALL	Program staff	\$47,250	**	\$42,500	\$52,000	2
A	Administrative staff	**	**	**	**	0
	PRIVATE/NONPROFIT LAAs ONLY	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	FRIVATE/NONFROFIT LAAS ONET	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	All Full-Time Positions	\$35,071	\$28,000	\$22,880	\$72,000	8
	Executive staff	**	**	**	**	0
	Management staff	\$34,595	\$28,000	\$22,880	\$72,000	6
	Program staff	**	\$48,000	**	**	1
	Administrative staff	**	\$25,000	**	**	1

### igspace Part-time paid positions only igspace

	ALL LOCAL ARTS AGENCIES	AVERAGE 2018 Salary	MEDIAN 2018 Salary	MINIMUM 2018 Salary	MAXIMUM 2018 Salary	Number of
ζΔ.						Respondents
Ж	All Part-Time Positions	**	\$14,400	**	**	1
S	For comparison purposes only:					
<u> </u>	2013 Findings	**	**	**	**	0
A G	2001 Findings	\$17,305	\$15,500	\$12,500	\$30,000	6
ARTS AGENCIES	Employment Level:					
AR	Executive staff	**	**	**	**	0
	Management staff	**	\$14,400	**	**	1
ğ	Program staff	**	**	**	**	0
LOCAL	Administrative staff	**	**	**	**	0
ALL	Legal Status					
	Public/Government LAAs Only	**	**	**	**	0
	Private/Nonprofit LAAs Only	**	\$14,400	**	**	1

# igspace FULL-TIME PAID POSITIONS at PUBLIC/GOVERNMENT LAAs ONLY igspace

	Population of Service Area	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	ropulation of Service Area	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Fewer than 30,000 (all)	**	**	**	**	0
	Executive staff	**	**	**	**	0
	Management staff Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	30,000 to 99,999 (all)	**	**	**	**	0
	Executive staff	**	**	**	**	0
	Management staff Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	100,000 to 249,999 (all)	\$53,000	**	\$48,000	\$58,000	2
	Executive staff  Management staff	** \$53,000	**	** \$48,000	** \$58,000	0 2
	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	250,000 to 499,999 (all)	\$62,500 **	\$52,000 **	\$42,500 **	\$93,000 **	3
	Executive staff  Management staff	**	\$93,000	**	**	0
	Program staff	\$47,250	**	\$42,500	\$52,000	2
	Administrative staff	**	**	**	**	0
	500,000 to 999,999 (all)	**	\$107,000 **	**	**	1
	Executive staff  Management staff	**	\$107,000	**	**	0
J	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
Ó	1,000,000 or more (all)  Executive staff	\$90,500 **	**	\$72,000 **	\$109,000 **	<b>2</b> 0
S	Management staff	\$90,500	**	\$72,000	\$109,000	2
₹	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
PUBLIC/GOVERNMENT LAAS ONLY	Operating Budget	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Σ		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
Z	Less than \$100,000 (all)	**	\$93,000 **	**	**	1
E I	Executive staff  Management staff	**	\$93,000	**	**	0
<u>ó</u>	Program staff	**	**	**	**	0
9	Administrative staff	**	**	**	**	0
	\$100,000 to \$249,999 (all)	**	**	**	**	0
B	Executive staff  Management staff	**	**	**	**	0
7	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	\$250,000 to \$499,999 (all)  Executive staff	**	\$48,000 **	**	**	1 0
	Management staff	**	\$48,000	**	**	1
	Program staff	**	**	**	**	0
	Administrative staff	**				
			**	**	**	0
	\$500,000 to \$999,999 (all)	**	** \$72,000 **		** **	1
	\$500,000 to \$999,999 (all)  Executive staff  Management staff		\$72,000	**	**	
	Executive staff Management staff Program staff	** ** **	<b>\$72,000</b> ** \$72,000 **	** ** **	** ** ** **	1 0 1 0
	Executive staff  Management staff  Program staff  Administrative staff	** ** **	\$ <b>72,000</b> **  \$72,000  **  **	**  **  **  **	** ** ** **	1 0 1 0 0
	Executive staff  Management staff  Program staff  Administrative staff  \$1,000,000 to \$4,999,999 (all)	** ** **	<b>\$72,000</b> ** \$72,000 **	** ** ** **	** ** ** **	1 0 1 0 0
	Executive staff  Management staff  Program staff  Administrative staff	** ** ** \$50,833	\$72,000 ** \$72,000 ** ** **	** ** ** ** \$42,500 **	** ** ** ** ** \$58,000	1 0 1 0 0
	Executive staff  Management staff  Program staff  Administrative staff  \$1,000,000 to \$4,999,999 (all)  Executive staff  Management staff  Program staff	** ** ** \$50,833 ** ** \$47,250	\$72,000 ** \$72,000 ** ** \$52,000 ** \$58,000 **	** ** ** ** \$42,500 ** ** \$42,500	** ** ** ** \$58,000 ** ** \$52,000	1 0 1 0 0 3 0 1 2
	Executive staff  Management staff  Program staff  Administrative staff  \$1,000,000 to \$4,999,999 (all)  Executive staff  Management staff  Program staff  Administrative staff	** ** ** \$50,833 ** **	\$72,000 ** \$72,000 ** ** \$52,000 ** \$58,000	** ** ** ** \$42,500 **	** ** ** ** \$58,000 ** **	1 0 1 0 0 3 3 0 1 2
	Executive staff  Management staff  Program staff  Administrative staff  \$1,000,000 to \$4,999,999 (all)  Executive staff  Management staff  Program staff	** ** ** \$50,833 ** ** \$47,250 **	\$72,000 ** \$72,000 ** ** \$52,000 ** \$58,000 ** **	**  **  **  **  \$42,500  **  \$42,500  **	** ** ** ** ** \$58,000 ** ** \$52,000 **	1 0 1 0 0 3 0 1 2
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff	**  **  **  \$50,833  **  **  \$47,250  **  **  **	\$72,000 ** \$72,000 ** ** \$52,000 ** \$58,000 ** ** **	**  **  **  **  \$42,500  **  **  \$42,500  **  **  **  **  **  **  **	**  **  **  **  \$58,000  **  **  \$52,000  **  **  **  **	1 0 1 0 0 3 0 1 1 2 0 0
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Program staff	**  **  **  \$50,833  **  **  \$47,250  **  **	\$72,000 ** \$72,000 ** ** \$52,000 ** \$58,000 ** **	**  **  **  \$42,500  **  **  \$42,500  **  **  \$42,500  **  **  **	** ** ** \$58,000 ** ** \$52,000 ** **	1 0 1 0 0 3 0 1 1 2 0 0 0
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Administrative staff Administrative staff Administrative staff	**  **  **  \$50,833  **  **  \$47,250  **  **  **  **  **	\$72,000  **  \$72,000  **  **  **  \$52,000  **  \$58,000  **  **  **  **  **  **  **	**  **  **  **  \$42,500  **  **  \$42,500  **  **  **  **  **  **  **  **  **	**  **  **  **  \$58,000  **  \$52,000  **  **  **  **  **  **  **  **  **	1 0 1 0 0 3 0 1 2 0 0 0
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Administrative staff \$10,000,000 or more (all) Executive staff	**  **  \$50,833  **  **  \$47,250  **  **  \$47,250  **  **  \$108,000  **	\$72,000  **  \$72,000  **  **  \$52,000  **  \$58,000  **  **  **  **  **  **  **  **  **	**  **  **  \$42,500  **  \$42,500  **  **  \$107,000  **	**  **  **  \$58,000  **  \$52,000  **  **  \$5109,000  **	1 0 1 0 0 3 0 1 1 2 0 0 0
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Administrative staff \$10,000,000 or more (all) Executive staff Management staff Management staff	**  **  \$50,833  **  **  \$47,250  **  **  **  \$108,000  **  \$108,000	\$72,000  **  \$72,000  **  **  \$52,000  **  \$58,000  **  **  **  **  **  **  **  **  **	**  **  **  **  \$42,500  **  \$42,500  **  \$42,500  **  \$107,000  **  \$107,000	**  **  **  **  \$58,000  **  \$52,000  **  \$109,000  **  \$109,000  **	1 0 1 0 0 3 0 1 2 0 0 0 0 0 0
	Executive staff Management staff Program staff Administrative staff \$1,000,000 to \$4,999,999 (all) Executive staff Management staff Program staff Administrative staff \$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Administrative staff \$10,000,000 or more (all) Executive staff	**  **  \$50,833  **  **  \$47,250  **  **  \$47,250  **  **  \$108,000  **	\$72,000  **  \$72,000  **  **  \$52,000  **  \$58,000  **  **  **  **  **  **  **  **  **	**  **  **  \$42,500  **  \$42,500  **  **  \$107,000  **	**  **  **  \$58,000  **  \$52,000  **  **  \$5109,000  **	1 0 1 0 0 3 0 1 2 2 0 0 0 0 0

Some sample sizes are small and should be used with caution.

# igspace FULL-TIME PAID POSITIONS at PRIVATE/NONPROFIT LAAs ONLY igspace

	Population of Service Area	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	ropulation of Service Area	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Fewer than 30,000 (all)	**	**	**	**	0
	Executive staff	**	**	**	**	0
	Management staff Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	30,000 to 99,999 (all)	\$28,344	**	\$25,688	\$31,000	2
	Executive staff	**	**	**	**	0
	Management staff	\$28,344 **	**	\$25,688 **	\$31,000 **	2
	Program staff Administrative staff	**	**	**	**	0
	100,000 to 249,999 (all)	\$26,293	\$26,000	\$22,880	\$30,000	3
	Executive staff	**	**	**	**	0
	Management staff	\$26,293	\$26,000	\$22,880	\$30,000	3
	Program staff Administrative staff	**	**	**	**	0
	250,000 to 499,999 (all)	**	\$72,000	**	**	1
	Executive staff	**	**	**	**	0
	Management staff	**	\$72,000	**	**	1
	Program staff	**	**	**	**	0
	Administrative staff 500,000 to 999,999 (all)	\$36,500	**	\$25,000	\$48,000	0 <b>2</b>
	Executive staff	**	**	\$23,000 **	**	0
	Management staff	**	**	**	**	0
	Program staff	**	\$48,000	**	**	1
	Administrative staff	**	\$25,000	**	**	1
	1,000,000 or more (all)  Executive staff	**	**	**	**	0
S	Management staff	**	**	**	**	0
<b>≸</b>	Program staff	**	**	**	**	0
2	Administrative staff	**	**	**	**	0
	Operating Budget	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
PRIVATE/NONPROFIT LAAS ONLY	Operating budget	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Less than \$100,000 (all)	**	**	**	**	0
	Executive staff	**	**	**	**	0
Ž	Management staff Program staff	**	**	**	**	0
Ē	Administrative staff	**	**	**	**	0
A	\$100,000 to \$249,999 (all)	**	\$22,880	**	**	1
≥	Executive staff	**	**	**	**	0
8	Management staff	**	\$22,880 **	**	**	1
	Program staff Administrative staff	**	**	**	**	0
	\$250,000 to \$499,999 (all)	\$28,000	**	\$26,000	\$30,000	2
	Executive staff	**	**	**	**	0
	Management staff	\$28,000 **	**	\$26,000 **	\$30,000	2
	Program staff Administrative staff	**	**	**	**	0
	\$500,000 to \$999,999 (all)	\$25,344	**	\$25,000	\$25,688	0 <b>2</b>
	Executive staff	**	**	**	**	0
	Management staff	**	\$25,688	**	**	1
	Program staff	**	** \$25,000	**	**	0
	Administrative staff \$1,000,000 to \$4,999,999 (all)	\$39,500	\$25,000 **	\$31,000	\$48,000	1
	Executive staff	**	**	**	**	0
	Management staff	**	\$31,000	**	**	1
	Program staff	**	\$48,000 **	**	**	1
	Administrative staff \$5,000,000 to \$9,999,999 (all)	**	**	**	**	0 <b>0</b>
	Executive staff	**	**	**	**	0
	Management staff	**	**	**	**	0
	Program staff	**	**	**	**	0
	Administrative staff	**	** \$72 000	**	**	0 1
	\$10,000,000 or more (all)  Executive staff	**	\$72,000 **	**	**	0
	Management staff	**	\$72,000	**	**	1
	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0

Some sample sizes are small and should be used with caution.

## $\downarrow$ ALL FULL-TIME PAID POSITIONS $\downarrow$

	Geographic Location	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
<b>\</b>	New England	**	**	**	**	0
ᆸ	Middle Atlantic	**	**	**	**	0
RA	South Atlantic	\$56,750	\$50,000	\$31,000	\$109,000	6
8	East South Central	**	\$22,880	**	**	1
EOG	East North Central	\$25,344	**	\$25,000	\$25,688	2
Ä	West South Central	\$50,000	\$48,000	\$30,000	\$72,000	3
9	West North Central	**	\$26,000	**	**	1
	Mountain	\$90,667	\$93,000	\$72,000	\$107,000	3
	Pacific	**	**	**	**	0

	Type of Service Area	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Z		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
5	Single city or town	\$65,063	\$55,000	\$42,500	\$107,000	8
EG	Multiple cities	**	**	**	**	0
<u>~</u>	Single county	\$67,344	**	\$25,688	\$109,000	2
	Multiple counties (and larger)	\$34,480	\$28,000	\$22,880	\$72,000	6

>	Population Density	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	ropulation bensity	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
NS	Rural	\$26,523	\$25,688	\$22,880	\$31,000	3
ш	Suburban	\$54,625	\$50,250	\$25,000	\$93,000	4
Ω	Urban	\$62,667	\$52,000	\$26,000	\$109,000	9

	Number of Paid Staff	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
ų.		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
SIZ	One employee	**	\$93,000	**	**	1
	Two employees	**	**	**	**	0
ΑF	Three to five employees	\$24,627	\$25,000	\$22,880	\$26,000	3
	Six to nine employees	\$41,338	\$31,000	\$25,688	\$72,000	5
S	10 to 19 employees	\$50,833	\$52,000	\$42,500	\$58,000	3
	20 employees or more	\$84,000	\$89,500	\$48,000	\$109,000	4

	Number of Years in Position	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
ш		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
UR	Fewer than two years	\$63,333	\$72,000	\$25,000	\$93,000	3
ΙŹΙ	Two to four years	\$32,293	\$26,000	\$22,880	\$48,000	3
Ш	Five to nine years	\$56,250	\$50,000	\$30,000	\$107,000	6
	10 to 19 years	\$59,422	\$51,500	\$25,688	\$109,000	4
	20 years or more	**	**	**	**	0

DER	Gender Identity	AVERAGE 2018 Salary	MEDIAN 2018 Salary	MINIMUM 2018 Salary	MAXIMUM 2018 Salary	Number of Respondents
Z	Female (cisgender)	\$52,423	\$48,000	\$22,880	\$109,000	8
9	Male (cisgender)	\$59,571	\$58,000	\$26,000	\$107,000	7

	Educational Attainment	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	Luucational Attainment	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	High school degree (or less)	\$34,333	\$30,000	\$25,000	\$48,000	3
Z	2-year college degree (Associate)	\$28,500	**	\$26,000	\$31,000	2
<u>o</u>	4-year college degree (Bachelor's)	\$70,132	\$72,000	\$25,688	\$109,000	9
	Master's degree	\$35,440	**	\$22,880	\$48,000	2
UCA	Doctoral or other terminal degree	**	**	**	**	0
$\supset$	Type of Degree Attained	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
G	Type of Degree Attained	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Arts management or administration	**	**	**	**	0
	Other arts-related degree	\$60,021	\$52,000	\$25,688	\$109,000	9
	Non-arts degree	\$54,720	\$51,500	\$22,880	\$93,000	4

## $\downarrow$ EMPLOYMENT BENEFITS RECEIVED BY THE RESPONDENTS $\downarrow$

	Full-Time, Paid Respondents	PERCENTAGE	AVERAGE	MINIMUM	MAXIMUM	
S	who received a pay adjustment	Who Received	Most Recent	Most Recent	Most Recent	Number of
Ë	during the past 12 months	Pay Increase	Pay Increase	Pay Increase	Pay Increase	Respondents
鱼	Received ANY increase	75.0%	5.12%	0.0%	10.0%	12
ADJUSTME	Cost of living adjustment	6.3%	3.25%	**	**	1
S	Promotion/new responsibilities	25.0%	6.58%	3.0%	10.0%	4
$\supseteq$	Performance (not promotion)	31.3%	4.78%	2.9%	10.0%	5
$\Box$	Length of service/tenure	0.0%	**	**	**	0
	Government pay scale	12.5%	4.00%	4.0%	4.0%	2
>	Pay remained the same	25.0%				4
PAY	Received ANY decrease	0.0%				0
	Budget cuts	0.0%				0
	Change in title or responsibilities	0.0%				0

		LAA Budget	LAA Budget	LAA Budget	
	Type of Benefits Offered (paid respondents only)	Less than	\$250,000 to	\$1,000,000	All
		\$250,000	\$999,999	or More	Respondents
		N = 3	N = 6	N = 8	N = 17
	Performance review and evaluation (past 12 months)	33.3%	100.0%	75.0%	76.5%
S	Medical insurance	66.7%	66.7%	100.0%	82.4%
BENEFITS	Dental insurance	33.3%	66.7%	87.5%	70.6%
	Vision insurance	33.3%	66.7%	100.0%	76.5%
	Life insurance	33.3%	16.7%	87.5%	52.9%
8	Disability insurance	33.3%	16.7%	50.0%	35.3%
	Cash bonus	0.0%	0.0%	25.0%	11.8%
2	Retirement savings account	33.3%	33.3%	100.0%	64.7%
Ë	Pre-tax flexible spending account	0.0%	33.3%	75.0%	47.1%
EMPLOYMENT	Paid time off (e.g., paid vacation, sick, and/or personal days)	66.7%	83.3%	100.0%	88.2%
Ó	Average number of days accrued in 2018	22.5	25.4	21.1	22.7
7	Paid parental leave	0.0%	33.3%	50.0%	35.3%
\$	Flexible scheduling	0.0%	50.0%	50.0%	41.2%
É	Telecommuting / working remotely	0.0%	0.0%	12.5%	5.9%
	Tuition reimbursement	33.3%	33.3%	37.5%	35.3%
	Professional development (e.g., conferences, workshops)	66.7%	33.3%	62.5%	52.9%
	Association/professional dues	0.0%	0.0%	25.0%	11.8%
	Health club membership/discount	0.0%	16.7%	37.5%	23.5%
	Free/discounted tickets for cultural activities	0.0%	50.0%	62.5%	47.1%
	None of the above	33.3%	16.7%	0.0%	11.8%

	Level of Satisfaction	Very	Somewhat	Name	Somewhat	Very
SATISFACTION	(paid respondents only)	Satisfied	Satisfied	Neutral	Dissatisfied	Dissatisfied
	How satisfied are you with your total cash compensation at your local arts agency?	23.5%	35.3%	23.5%	17.6%	0.0%
	How satisfied are you with your employment benefits package (e.g., health insurance, paid time off, etc.) at your local arts agency?	47.1%	29.4%	11.8%	5.9%	5.9%
5	Level of Agreement	Strongly	Somewhat		Somewhat	Strongly
Α̈́	(paid respondents only)	Agree	Agree	Neutral	Disagree	Disagree
ISF	I have a clear path for job advancement.	0.0%	11.8%	41.2%	41.2%	5.9%
ΔT	My job requirements are well defined.	11.8%	64.7%	11.8%	5.9%	5.9%
/S GOL	I am proud to work for my local arts agency.	70.6%	17.6%	11.8%	0.0%	0.0%
	I feel fulfilled performing my work at my local arts agency.	47.1%	35.3%	17.6%	0.0%	0.0%
	I can see how my work affects and/or impacts my community.	64.7%	23.5%	11.8%	0.0%	0.0%
	Likelihood of Remaining Employed in	Arts Industry			I have no idea,	I have no idea,
	(paid respondents only)	_	Yes	No	but I hope so	but I hope not
	Do you anticipate that you will still be working industry five years from today?	g in the arts	41.2%	11.8%	47.1%	0.0%

### **↓** DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS **↓**

		Full-Time	Part-Time	Unpaid	All
	Gender Identity	Paid	Paid	Volunteer	Respondents
	Gender identity				-
		N = 15	N = 1	N = 0	N = 16
	Female (cisgender/identify with gender assigned at birth)	53.3%	100.0%	**	56.3%
	Male (cisgender)	46.7%	0.0%	**	43.8%
	Transgender Non-binary/third gender/gender fluid	0.0%	0.0%	**	0.0% 0.0%
	I prefer to self identify	0.0%	0.0%	**	0.0%
	r prefer to sen identity				
	- t-1	Full-Time	Part-Time	Unpaid	All
	Race/Ethnicity	Paid	Paid	Volunteer	Respondents
	(respondents were allowed to check all that apply)	N = 16	N = 1	N = 0	N = 17
	African-American or Black	0.0%	0.0%	**	0.0%
	American Indian or Alaska Native or Indigenous or First Nations	0.0%	0.0%	**	0.0%
	Arab or Middle Eastern	0.0%	0.0%	**	0.0%
	Asian or Asian American	0.0%	0.0%	**	0.0%
	Hispanic or Latina/Latino/Latinx	6.3%	100.0%	**	11.8%
	Native Hawaiian or Pacific Islander	0.0%	0.0%	**	0.0%
	White or Caucasian or European American	100.0%	0.0%	**	94.1%
	I prefer to self identify	0.0%	0.0%		0.0%
	White or Caucasian or European American only	93.8%	0.0%	**	88.2%
S	All People of Color	6.3%	100.0%	**	11.8%
<u>"</u>		Full-Time	Part-Time	Unpaid	All
ST	Age	Paid	Paid	Volunteer	Respondents
8	7.85	N = 16	N = 1	N = 0	N = 17
-	40.			**	
ַכַ	18 to 24	0.0%	0.0%	**	0.0%
≴	25 to 34	18.8%	0.0%	**	17.6%
A	35 to 44 45 to 54	31.3% 18.8%	0.0% 100.0%	**	29.4% 23.5%
天	55 to 64	25.0%	0.0%	**	23.5%
7	65 to 74	6.3%	0.0%	**	5.9%
¥	75 or older	0.0%	0.0%	**	0.0%
Ā			Part-Time	Unnaid	ΛII
RAPH	Savual Orientation	Full-Time	Part-Time	Unpaid	All
GRAP	Sexual Orientation	Full-Time Paid	Paid	Volunteer	Respondents
<b>IOGRAP</b>	Sexual Orientation	Full-Time		Volunteer N = 0	
MOGRAPH	Heterosexual or straight	Full-Time Paid N = 15 93.3%	Paid N = 1 0.0%	Volunteer N = 0	<b>Respondents</b> N = 16 87.5%
DEMOGRAPHIC CHARACTERISTICS	Heterosexual or straight Gay or lesbian	Full-Time Paid N = 15 93.3% 6.7%	Paid N = 1 0.0% 0.0%	Volunteer N = 0 **	Respondents N = 16 87.5% 6.3%
DEMOGRAPH	Heterosexual or straight  Gay or lesbian  Bisexual	Full-Time Paid N = 15 93.3% 6.7% 0.0%	Paid N = 1 0.0% 0.0% 0.0%	Volunteer  N = 0  **  **	Respondents N = 16 87.5% 6.3% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0%	Volunteer  N = 0  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Volunteer  N = 0  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Volunteer  N = 0  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Volunteer  N = 0  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 100.0%	Volunteer N = 0  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  Unpaid	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Volunteer	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  Unpaid Volunteer  N = 0	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Volunteer	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 6.3% 0.0% 6.38 0.0% All Respondents N = 17 17.6%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Volunteer	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3%	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer     N = 0     **  **  Unpaid Volunteer     N = 0     **     **     **     **     **     **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5%	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  Unpaid  Volunteer  N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9% 17.6%
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0%	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  Unpaid Volunteer  N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0%
DEMOGRAPI	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0% Full-Time	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer     N = 0     **     **     **     **     **     **     **     **     Volunteer     N = 0     **     **     **     Unpaid     Volunteer     N = 0     **     **     **     **     **     **     **     **     **     **     Vnpaid	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0% All
DEMOGRAPI	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0%	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer N = 0  **  **  **  **  **  **  Unpaid Volunteer  N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0%
DEMOGRAPI	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0% Full-Time	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer     N = 0     **     **     **     **     **     **     **     **     Volunteer     N = 0     **     **     **     Unpaid     Volunteer     N = 0     **     **     **     **     **     **     **     **     **     **     Vnpaid	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0% All
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0% Full-Time Paid	Paid N = 1  0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	Volunteer	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%  All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0% All Respondents
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree  Type of Degree Attained	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0% Full-Time Paid N = 13	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 100.0% 0.0%	Volunteer N = 0  **  **  **  **  **  **  **  Unpaid  Volunteer N = 0  **  **  Unpaid  Volunteer N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%  All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0% All Respondents N = 17
DEMOGRAPH	Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree  Type of Degree Attained  Arts management or administration	Full-Time Paid N = 15 93.3% 6.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% Full-Time Paid N = 16 18.8% 12.5% 56.3% 12.5% 0.0% Full-Time Paid N = 13 0.0%	Paid N = 1 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	Volunteer N = 0  **  **  **  **  **  **  **  Unpaid  Volunteer N = 0  **  **  Unpaid  Volunteer  N = 0  **  **  **  **  **  **  **  **  **	Respondents N = 16 87.5% 6.3% 0.0% 0.0% 0.0% 0.0% 6.3% 0.0%  All Respondents N = 17 17.6% 11.8% 52.9% 17.6% 0.0% All Respondents N = 14 0.0%

### **↓** DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS **↓**

		Full-Time	Part-Time	Unpaid	All
	Disability	Paid	Paid	Volunteer	Respondents
		N = 15	N = 1	N = 0	N = 16
	Yes, I identify as a person with a disability	6.7%	0.0%	**	6.3%
S	Visible/noticeable to others	0.0%	0.0%	**	0.0%
$\equiv$	Not visible/not noticeable to others	6.7%	0.0%	**	6.3%
CHARACTERISTICS	No, I do not identify as a person with a disability	93.3%	100.0%	**	93.8%
		Full-Time	Part-Time	Unpaid	All
5	Military Service	Paid	Paid	Volunteer	Respondents
₽		N = 15	N = 1	N = 0	N = 16
⋖	Active Service	0.0%	0.0%	**	0.0%
동	Veteran	0.0%	0.0%	**	0.0%
C	None	100.0%	100.0%	**	100.0%
DEMOGRAPHIC		Full-Time	Part-Time	Unpaid	All
AP	Voter Registration	Paid	Paid	Volunteer	Respondents
3R		N = 15	N = 1	N = 0	N = 16
ŏ	Democrat	73.3%	100.0%	**	75.0%
Σ	Republican	0.0%	0.0%	**	0.0%
E	Libertarian	0.0%	0.0%	**	0.0%
	Green	0.0%	0.0%	**	0.0%
	Unaffiliated with a party, but registered	26.7%	0.0%	**	25.0%
	I am not registered to vote	0.0%	0.0%	**	0.0%
	I am unable to register to vote	0.0%	0.0%	**	0.0%
	I prefer to self-identify	0.0%	0.0%	**	0.0%

THIS PAGE HAS BEEN LEFT BLANK INTENTIONALLY