# **PROGRAMS / SERVICES / CULTURAL ACTIVITIES**

Staff members who report that their primary role or responsibility most closely matches the **Programs / Services / Cultural Activities** category are typically involved in the development and delivery of the programs and services that the local arts agency presents/produces/provides to the community. The responsibilities of these positions can include development, production, and promotion of community cultural programming as well as the delivery of technical assistance to arts organizations, artists, and the general public. **Titles** can include director of programs and services; community outreach manager; program manager, cultural activities specialist; community arts coordinator; and programs coordinator.

#### $\downarrow$ FULL-TIME PAID POSITIONS ONLY $\downarrow$

	ALL LOCAL ARTS AGENCIES	AVERAGE 2018 Salary	MEDIAN 2018 Salary	MINIMUM 2018 Salary	MAXIMUM 2018 Salary	Number of Respondents
	All Full-Time Positions	\$56,360	\$52,000	\$21,504	\$130,000	85
	For comparison purposes only:					
	2013 Findings	\$52,511	\$52,000	\$21,000	\$92,000	50
	2001 Findings	\$40,924	\$39,500	\$10,000	\$92,000	61
	Employment Level:					
S	Executive staff	\$63,500	\$63,500	\$40,000	\$87,000	4
3	Management staff	\$56,036	\$50,000	\$21,504	\$130,000	47
Z	Program staff	\$57,265	\$53,000	\$26,000	\$110,611	31
AGENCIES	Administrative staff	\$42,557	\$45,000	\$30,600	\$52,070	3
LOCAL ARTS	PUBLIC/GOVERNMENT LAAS ONLY	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
AB		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	All Full-Time Positions	\$64,220	\$58,000	\$38,885	\$109,000	36
2	Executive staff	**	\$87,000	**	**	1
2	Management staff	\$63,669	\$58,000	\$38,885	\$109,000	15
ALL	Program staff	\$64,096	\$58,000	\$44,300	\$98,064	19
A	Administrative staff	**	\$52,070	**	**	1
	PRIVATE/NONPROFIT LAAS ONLY	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	PRIVATE/NONPROFIT LAAS ONLY	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	All Full-Time Positions	\$50,585	\$47,250	\$21,504	\$130,000	49
	Executive staff	\$55,667	\$0	\$40,000	\$85,000	3
	Management staff	\$52,458	\$49,950	\$21,504	\$130,000	32
	Program staff	\$46,450	\$42,500	\$26,000	\$110,611	12
	Administrative staff	\$37,800	**	\$30,600	\$45,000	2

### igspace Part-time paid positions only igspace

	ALL LOCAL ARTS AGENCIES	AVERAGE 2018 Salary	MEDIAN 2018 Salary	MINIMUM 2018 Salary	MAXIMUM 2018 Salary	Number of Respondents
ES	All Part-Time Positions	\$27,794	\$26,066	\$6,400	\$60,000	16
$\geq$	For comparison purposes only:					
É	2013 Findings	\$15,935	\$16,000	\$3,000	\$29,000	13
ΑĞ	2001 Findings	\$17,987	\$15,990	\$8,300	\$30,000	6
ARTS AGENCIES	Employment Level:					
AR	Executive staff	**	**	**	**	0
Į	Management staff	\$29,333	\$29,000	\$24,000	\$35,000	3
LOCAL	Program staff	\$28,643	\$27,131	\$6,400	\$60,000	7
2	Administrative staff	\$26,033	\$22,100	\$18,000	\$38,000	6
ALL	Legal Status					
	Public/Government LAAs Only	\$26,275	\$25,550	\$19,000	\$35,000	4
	Private/Nonprofit LAAs Only	\$28,300	\$26,066	\$6,400	\$60,000	12

## igspace FULL-TIME PAID POSITIONS at PUBLIC/GOVERNMENT LAAs ONLY igspace

Population of Service Area   2018 Salary		Demulation of Comics Avec	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Executive staff		Population of Service Area	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
Management staff		Fewer than 30,000 (all)	\$59,700	\$65,000	\$43,000	\$72,500	5
Program staff					**	**	-
Administrative staff		9					
Executive staff		9	**	**	**	**	
Management staff						\$98,064	
Program staff						** ¢79.000	-
Administrative staff							
Executive staff		Administrative staff	**	**	**	**	0
Management staff \$63,857 \$57,000 \$38,885 \$109,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$7,500 \$3,000 \$		. , , ,					
Program staff							
Securities staff   Securities		)					
Name							
Management staff							
SSD,000 to 999,999 (all)   S64,300   S48,900   S90,000   S8,000   S90,000   S8,000   S90,000   S8,000   S90,000   S90,000   S8,000   S90,000   S			**	**	**	**	
SOLODO to 999,99 (all)   S64,300   \$48,900   \$99,000   3   Secutive staff   \$		3					-
December   See							
None   Security   Se		. , , ,					
Administrative staff			**		**	**	
Administrative staff         ** <td>&gt;.</td> <td>9</td> <td>\$72,000</td> <td></td> <td>\$54,000</td> <td>\$90,000</td> <td></td>	>.	9	\$72,000		\$54,000	\$90,000	
Administrative staff         ** <td>Z</td> <td></td> <td>\$64 904</td> <td></td> <td>\$47 436</td> <td>\$91 000</td> <td></td>	Z		\$64 904		\$47 436	\$91 000	
Administrative staff         ** <td>0</td> <td> , ,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	0	, ,					
Administrative staff         ** <td>As</td> <td>)</td> <td></td> <td></td> <td></td> <td></td> <td></td>	As	)					
Administrative staff         **         *         ** <td>LA</td> <td>9</td> <td></td> <td></td> <td>' '</td> <td></td> <td></td>	LA	9			' '		
Administrative staff         ** <td>片</td> <td>Administrative stan</td> <td></td> <td></td> <td></td> <td>BAAVIBALIBA</td> <td></td>	片	Administrative stan				BAAVIBALIBA	
Administrative staff         **         *         ** <th>Æ</th> <th>Operating Budget</th> <th></th> <th></th> <th></th> <th></th> <th></th>	Æ	Operating Budget					
Administrative staff         **         *         ** <td>Ž</td> <td>Less than \$100.000 (all)</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Ž	Less than \$100.000 (all)					
Administrative staff         **         *         ** <td>H</td> <td>Executive staff</td> <td>**</td> <td></td> <td>**</td> <td>**</td> <td></td>	H	Executive staff	**		**	**	
Administrative staff         **         *         ** <td>2</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	2						
Administrative staff         ** <td>و</td> <td>9</td> <td></td> <td></td> <td></td> <td></td> <td></td>	و	9					
Administrative staff         ** <td>2</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3</td>	2						3
Administrative staff         ** <td>BL</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	BL						
Administrative staff         ** <td>Š</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Š						
Executive staff         **         **         **         **         0           Management staff         \$59,500         \$52,500         \$49,000         \$78,000         5           Program staff         \$85,032         **         \$72,000         \$98,064         2           Administrative staff         **         **         **         **         **         0           \$500,000 to \$999,999 (all)         **         \$75,920         **         **         1           Executive staff         **         **         **         **         **         0           Management staff         **         **         **         **         **         1           Administrative staff         **         **         **         **         **         1           Administrative staff         **         **         **         **         **         **         **         **         1           Administrative staff         **         **         **         **         **         **         **         **         **         1         **         **         **         **         **         **         **         **         **         **         *		3	**	**	**	**	
Management staff \$59,500 \$52,500 \$49,000 \$78,000 \$5 Program staff \$85,032 ** \$72,000 \$98,064 2 Administrative staff ** ** ** ** ** 0 \$50,000 to \$999,999 (all) ** \$75,920 ** ** ** 1  Executive staff ** ** ** ** ** 0  Management staff ** ** ** ** ** 0  Program staff ** \$75,920 ** ** ** 1  Administrative staff ** ** ** ** ** 0  \$1,000,000 to \$4,999,999 (all) \$68,579 \$62,000 \$38,885 \$109,000 10  Executive staff ** \$0 ** ** ** 1  Management staff \$66,157 \$59,000 \$38,885 \$109,000 5  Program staff \$66,157 \$59,000 \$38,885 \$109,000 5  Program staff \$67,000 \$61,000 \$52,000 \$94,000 4  Administrative staff ** ** ** ** ** ** 0  \$5,000,000 to \$9,999,999 (all) \$60,334 \$52,070 \$51,600 \$91,000 5  Executive staff ** ** ** ** ** 1  Management staff \$52,867 \$52,000 \$51,600 \$91,000 5  Executive staff ** \$91,000 ** ** ** 1  Program staff \$52,867 \$52,000 \$51,600 \$55,000 3  Administrative staff ** \$91,000 ** ** ** 1  \$10,000,000 or more (all) \$62,248 \$54,000 \$44,300 \$90,000 7  Executive staff ** \$86,000 ** ** ** 1  Program staff \$58,289 \$53,500 \$44,300 \$90,000 6							
Program staff         \$85,032         **         \$77,000         \$98,064         2           Administrative staff         **         *							
\$500,000 to \$999,999 (all)							
Executive staff							0
Management staff							
Program staff         **         \$75,920         **         **         1           Administrative staff         **         **         **         **         **         0           \$1,000,000 to \$4,999,999 (all)         \$68,579         \$62,000         \$38,885         \$109,000         10           Executive staff         **         \$0         **         **         1           Management staff         \$66,157         \$59,000         \$38,885         \$109,000         5           Program staff         \$66,157         \$59,000         \$38,885         \$109,000         5           Program staff         \$67,000         \$61,000         \$52,000         \$94,000         4           Administrative staff         **         **         **         **         **         **         0           \$5,000,000 to \$9,999,999 (all)         \$60,334         \$52,070         \$51,600         \$91,000         5           Executive staff         **         **         **         **         **         **         **         **         **         **         **         **         **         1         **         **         **         **         1         **         **         **							
\$1,000,000 to \$4,999,999 (all) \$68,579 \$62,000 \$38,885 \$109,000 10  Executive staff ** \$0 ** ** ** 1  Management staff \$66,157 \$59,000 \$38,885 \$109,000 5  Program staff \$67,000 \$61,000 \$52,000 \$94,000 4  Administrative staff ** ** ** ** ** 0  \$5,000,000 to \$9,999,999 (all) \$60,334 \$52,070 \$51,600 \$91,000 5  Executive staff ** ** ** ** ** 0  Management staff ** \$91,000 ** ** ** 1  Program staff \$52,867 \$52,000 \$51,600 \$55,000 3  Administrative staff ** \$91,000 ** ** ** 1  \$10,000,000 or more (all) \$62,248 \$54,000 \$44,300 \$90,000 7  Executive staff ** ** ** ** ** 0  Management staff ** \$86,000 ** ** ** 1  Program staff \$55,289 \$53,500 \$44,300 \$90,000 6		Program staff				**	
Executive staff       **       \$0       **       **       1         Management staff       \$66,157       \$59,000       \$38,885       \$109,000       5         Program staff       \$67,000       \$61,000       \$52,000       \$94,000       4         Administrative staff       **       **       **       **       0         \$5,000,000 to \$9,999,999 (all)       \$60,334       \$52,070       \$51,600       \$91,000       5         Executive staff       **       **       **       **       **       0         Management staff       **       \$91,000       **       **       1         Program staff       \$52,867       \$52,000       \$51,600       \$55,000       3         Administrative staff       **       \$52,070       **       **       1         \$10,000,000 or more (all)       \$62,248       \$54,000       \$44,300       \$90,000       7         Executive staff       **       **       **       **       0         Management staff       **       \$86,000       **       **       **       1         Program staff       *58,289       \$53,500       \$44,300       \$90,000       6						**	
Management staff       \$66,157       \$59,000       \$38,885       \$109,000       5         Program staff       \$67,000       \$61,000       \$52,000       \$94,000       4         Administrative staff       **       **       **       **       **       0         \$5,000,000 to \$9,999,999 (all)       \$60,334       \$52,070       \$51,600       \$91,000       5         Executive staff       **       **       **       **       **       0         Management staff       **       \$91,000       **       **       1         Program staff       \$52,867       \$52,000       \$51,600       \$55,000       3         Administrative staff       **       \$52,070       **       **       1         \$10,000,000 or more (all)       \$62,248       \$54,000       \$44,300       \$90,000       7         Executive staff       **       **       **       **       0         Management staff       **       \$86,000       **       **       1         Program staff       \$58,289       \$53,500       \$44,300       \$90,000       6							
Administrative staff			\$66,157	•	\$38,885	\$109,000	
\$5,000,000 to \$9,999,999 (all) \$60,334 \$52,070 \$51,600 \$91,000 5  Executive staff ** ** ** ** ** ** ** ** ** ** ** ** *		9			1 - 7		
Executive staff         **         **         **         **         **         0           Management staff         **         \$91,000         **         **         1           Program staff         \$52,867         \$52,000         \$51,600         \$55,000         3           Administrative staff         **         \$52,070         **         **         1           \$10,000,000 or more (all)         \$62,248         \$54,000         \$44,300         \$90,000         7           Executive staff         **         **         **         **         **         0           Management staff         **         \$86,000         **         **         1           Program staff         \$58,289         \$53,500         \$44,300         \$90,000         6							0
Program staff \$52,867 \$52,000 \$51,600 \$55,000 3  Administrative staff ** \$52,070 ** ** ** 1  \$10,000,000 or more (all) \$62,248 \$54,000 \$44,300 \$90,000 7  Executive staff ** ** ** ** 0  Management staff ** \$86,000 ** ** ** 1  Program staff \$58,289 \$53,500 \$44,300 \$90,000 6		·					
Administrative staff         **         \$52,070         **         **         1           \$10,000,000 or more (all)         \$62,248         \$54,000         \$44,300         \$90,000         7           Executive staff         **         **         **         **         0           Management staff         **         \$86,000         **         **         1           Program staff         \$58,289         \$53,500         \$44,300         \$90,000         6							
\$10,000,000 or more (all) \$62,248 \$54,000 \$44,300 \$90,000 7  Executive staff ** ** ** ** 0  Management staff ** \$86,000 ** ** 1  Program staff \$58,289 \$53,500 \$44,300 \$90,000 6		9					
Executive staff     **     **     **     **     0       Management staff     **     \$86,000     **     **     1       Program staff     \$58,289     \$53,500     \$44,300     \$90,000     6							7
Program staff \$58,289 \$53,500 \$44,300 \$90,000 6		Executive staff	**	**	**	**	0
		Program statt	650.300	CE2 EUU			

Some sample sizes are small and should be used with caution.

## igspace FULL-TIME PAID POSITIONS at PRIVATE/NONPROFIT LAAs ONLY igspace

	Demulation of Comics Avec	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	Population of Service Area	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Fewer than 30,000 (all)	\$42,500	\$37,500	\$30,000	\$65,000	4
	Executive staff	**	**	**	**	0
	Management staff Program staff	\$41,667 **	\$30,000 **	\$30,000 **	\$65,000 **	3
	Administrative staff	**	\$45,000	**	**	1
	30,000 to 99,999 (all)	\$41,001	\$42,000	\$21,504	\$55,000	8
	Executive staff	** \$44,501	\$40,000	** \$21.504	** \$55,000	1
	Management staff Program staff	\$32,750	\$50,000 **	\$21,504 \$26,000	\$39,500	5 2
	Administrative staff	**	**	**	**	0
	100,000 to 249,999 (all)	\$55,435	\$48,000	\$35,000	\$110,611	6
	Executive staff  Management staff	** \$43,500	** \$42,000	** \$35,000	** \$55,000	0 4
	Program staff	\$79,306	\$42,000 **	\$48,000	\$110,611	2
	Administrative staff	**	**	**	**	0
	250,000 to 499,999 (all)	\$52,179 **	\$48,000	\$28,000 **	\$92,250 **	7
	Executive staff  Management staff	\$53,875	\$42,000 \$50,500	\$28,000	\$92,250	1 6
	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
	500,000 to 999,999 (all)	\$70,485 **	\$62,450 **	\$27,040 **	\$130,000 **	4
	Executive staff  Management staff	\$84,967	\$75,000	\$49,900	\$130,000	0
	Program staff	**	\$27,040	**	**	1
Γ	Administrative staff	**	**	**	**	0
Z	1,000,000 or more (all)  Executive staff	\$50,043 **	<b>\$45,500</b> \$85,000	\$30,600 **	\$85,000 **	<b>20</b>
S	Management staff	\$52,636	\$50,000	\$37,000	\$83,500	11
₽	Program staff	\$43,750	\$44,000	\$36,000	\$54,000	7
12	Administrative staff	**	\$30,600	**	**	1
PRIVATE/NONPROFIT LAAS ONLY	Operating Budget	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
8		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
<u>a</u>	Less than \$100,000 (all)	**	**	**	**	0
Ó	Executive staff  Management staff	**	**	**	**	0
Z	Program staff	**	**	**	**	0
	Administrative staff	**	**	**	**	0
Ϋ́	\$100,000 to \$249,999 (all) Executive staff	\$40,750 **	<b>\$40,000</b> \$0	\$28,000 **	\$55,000 **	4
N N	Management staff	\$41,500	**	\$28,000	\$55,000	2
Д	Program staff	**	\$40,000	**	**	1
	Administrative staff	**	**	**	**	<u>0</u>
	\$250,000 to \$499,999 (all)  Executive staff	\$36,358 **	<b>\$35,000</b> \$0	\$21,504 **	\$60,000 **	7 1
	Management staff	\$35,417	\$32,500	\$21,504	\$60,000	6
	Program staff	**	**	**	**	0
	Administrative staff \$500,000 to \$999,999 (all)	**	**	**	**	0
	Executive staff	\$44,083 **	\$47,500 **	\$26,000 **	\$55,000 **	12 0
	Management staff	\$49,050	\$48,950	\$39,500	\$55,000	8
	Program staff	\$35,333	\$36,000	\$26,000	\$44,000	3
	Administrative staff \$1,000,000 to \$4,999,999 (all)	** \$51,926	\$30,600 <b>\$48,000</b>			1 17
	Executive staff	351,320 **	\$46,000 **	\$38,000 **	\$92,250 **	0
	Management staff	\$55,438	\$51,000	\$38,000	\$92,250	12
	Program staff	\$43,125 **	\$42,500	\$39,500 **	\$48,000 **	4
	Administrative staff		\$45,000	**	**	1
		\$63.188				Δ I
	\$5,000,000 to \$9,999,999 (all) Executive staff	\$63,188 **	<b>\$65,375</b> \$0	\$37,000 **	\$85,000 **	<b>4</b> 1
	\$5,000,000 to \$9,999,999 (all) Executive staff Management staff	<b>\$63,188</b> ** \$60,250	<b>\$65,375</b> \$0 **	\$ <b>37,000</b> ** \$37,000	<b>\$85,000</b> ** \$83,500	1 2
	\$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff	\$63,188 **	<b>\$65,375</b> \$0	\$37,000 **	\$85,000 **	1 2 1
	\$5,000,000 to \$9,999,999 (all) Executive staff Management staff Program staff Administrative staff	\$ <b>63,188</b> ** \$60,250 **	<b>\$65,375</b> \$0 ** \$47,250	\$37,000 ** \$37,000 **	\$ <b>85,000</b> **  \$83,500  **	1 2 1
	\$5,000,000 to \$9,999,999 (all)  Executive staff  Management staff  Program staff  Administrative staff  \$10,000,000 or more (all)  Executive staff	\$63,188 ** \$60,250 ** ** \$79,330 **	\$65,375 \$0 ** \$47,250 ** \$75,000 **	\$37,000 ** \$37,000 ** ** \$27,040 **	\$85,000 ** \$83,500 ** ** \$130,000 **	1 2 1 0 5
	\$5,000,000 to \$9,999,999 (all)  Executive staff  Management staff  Program staff  Administrative staff  \$10,000,000 or more (all)  Executive staff  Management staff	\$63,188 ** \$60,250 ** ** \$79,330 ** \$102,500	\$65,375 \$0 ** \$47,250 ** \$75,000 **	\$37,000 ** \$37,000 ** ** \$27,040 ** \$75,000	\$85,000 ** \$83,500 ** ** \$130,000 ** \$130,000	1 2 1 0 <b>5</b> 0 2
	\$5,000,000 to \$9,999,999 (all)  Executive staff  Management staff  Program staff  Administrative staff  \$10,000,000 or more (all)  Executive staff	\$63,188 ** \$60,250 ** ** \$79,330 **	\$65,375 \$0 ** \$47,250 ** \$75,000 **	\$37,000 ** \$37,000 ** ** \$27,040 **	\$85,000 ** \$83,500 ** ** \$130,000 **	1 2 1 0 5

Some sample sizes are small and should be used with caution.

Source: 2018 Local Arts Agency Salary Survey (data collected during September-October 2018) Copyright 2019 by Americans for the Arts (www.AmericansForTheArts.org).

#### $\downarrow$ ALL FULL-TIME PAID POSITIONS $\downarrow$

	Geographic Location	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	Geographic Location	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
¥	New England	\$57,500	**	\$48,000	\$67,000	2
ᆸ	Middle Atlantic	\$43,004	\$44,000	\$27,040	\$61,000	9
RAP	South Atlantic	\$58,847	\$52,000	\$26,000	\$130,000	17
8	East South Central	\$51,750	\$46,000	\$28,000	\$87,000	4
EOG	East North Central	\$54,219	\$49,500	\$39,500	\$92,250	8
Й	West South Central	\$62,399	\$61,500	\$30,600	\$91,000	12
9	West North Central	\$40,750	**	\$39,500	\$42,000	2
	Mountain	\$59,640	\$55,000	\$38,000	\$109,000	13
	Pacific	\$57,877	\$52,800	\$21,504	\$98,064	18

	Type of Service Area	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Z		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
<u> </u>	Single city or town	\$62,053	\$55,000	\$30,000	\$109,000	39
EG	Multiple cities	\$52,313	\$48,500	\$38,000	\$75,000	8
~	Single county	\$54,269	\$50,000	\$21,504	\$130,000	19
	Multiple counties (and larger)	\$48,468	\$44,000	\$26,000	\$86,000	19

_	Population Density	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Ė	r opulation bensity	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
NS	Rural	\$45,500	\$42,500	\$30,000	\$67,000	6
-	Suburban	\$53,980	\$51,000	\$26,000	\$110,611	23
Ω	Urban	\$58,501	\$52,535	\$21,504	\$130,000	56

	Number of Paid Staff	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
W.		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
SIZ	One employee	\$56,851	\$58,000	\$40,000	\$72,500	5
ш	Two employees	\$46,857	\$51,000	\$30,000	\$67,000	7
ΑF	Three to five employees	\$51,067	\$48,000	\$21,504	\$110,611	23
	Six to nine employees	\$58,071	\$54,750	\$38,000	\$98,064	8
S	10 to 19 employees	\$58,000	\$52,000	\$26,000	\$109,000	23
	20 employees or more	\$62,624	\$54,000	\$27,040	\$130,000	18

	Number of Years in Position	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
ш		2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
JR.	Fewer than two years	\$53,564	\$51,600	\$26,000	\$110,611	35
N	Two to four years	\$56,813	\$50,000	\$21,504	\$130,000	27
	Five to nine years	\$54,663	\$50,000	\$35,000	\$98,064	15
	10 to 19 years	\$77,320	\$76,960	\$52,000	\$109,000	6
	20 years or more	\$49,000	**	\$43,000	\$55,000	2

ER	Gender Identity	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
Ω	-	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Female (cisgender)	\$56,275	\$51,600	\$21,504	\$130,000	69
ច	Male (cisgender)	\$54,507	\$52,000	\$30,600	\$94,000	15

	Educational Attainment	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
	Educational Attainment	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	High school degree (or less)	\$51,126	\$44,500	\$21,504	\$94,000	4
Z	2-year college degree (Associate)	\$28,520	**	\$27,040	\$30,000	2
<u>0</u>	4-year college degree (Bachelor's)	\$53,257	\$49,400	\$26,000	\$110,611	46
	Master's degree	\$61,489	\$54,000	\$36,000	\$130,000	31
\ \	Doctoral or other terminal degree	\$86,532	**	\$75,000	\$98,064	2
םח	Type of Degree Attained	AVERAGE	MEDIAN	MINIMUM	MAXIMUM	Number of
<del></del>	Type of Degree Attained	2018 Salary	2018 Salary	2018 Salary	2018 Salary	Respondents
	Arts management or administration	\$60,583	\$51,600	\$39,500	\$110,611	13
	Other arts-related degree	\$52,269	\$52,000	\$26,000	\$85,000	41
	Non-arts degree	\$61,314	\$52,000	\$30,000	\$130,000	27

### $\downarrow$ EMPLOYMENT BENEFITS RECEIVED BY THE RESPONDENTS $\downarrow$

	Full-Time, Paid Respondents	PERCENTAGE	AVERAGE	MINIMUM	MAXIMUM	
S	who received a pay adjustment	Who Received	Most Recent	Most Recent	Most Recent	Number of
Ë	during the past 12 months	Pay Increase	Pay Increase	Pay Increase	Pay Increase	Respondents
鱼	Received ANY increase	69.4%	6.16%	0.0%	37.5%	59
ADJUSTME	Cost of living adjustment	10.6%	2.67%	1.0%	5.0%	9
S	Promotion/new responsibilities	17.6%	14.29%	2.5%	37.5%	15
$\supseteq$	Performance (not promotion)	29.4%	3.94%	1.0%	9.9%	25
$\Box$	Length of service/tenure	2.4%	2.00%	1.0%	3.0%	2
	Government pay scale	9.4%	2.81%	1.0%	4.5%	8
>	Pay remained the same	30.6%				26
PAY	Received ANY decrease	0.0%				0
	Budget cuts	0.0%				0
	Change in title or responsibilities	0.0%				0

		LAA Budget Less than	LAA Budget \$250,000 to	LAA Budget \$1,000,000	All
	Type of Benefits Offered (paid respondents only)	\$250,000	\$999,999	or More	Respondents
		N = 16	N = 33	N = 52	N = 101
	Performance review and evaluation (past 12 months)	56.3%	60.6%	71.2%	65.3%
S	Medical insurance	56.3%	54.5%	90.4%	73.3%
BENEFITS	Dental insurance	43.8%	42.4%	82.7%	63.4%
	Vision insurance	43.8%	39.4%	71.2%	56.4%
금	Life insurance	43.8%	36.4%	67.3%	53.5%
8	Disability insurance	25.0%	27.3%	44.2%	35.6%
$\vdash$	Cash bonus	18.8%	6.1%	11.5%	10.9%
EMPLOYMENT	Retirement savings account	43.8%	48.5%	75.0%	61.4%
l ₩	Pre-tax flexible spending account	25.0%	24.2%	59.6%	42.6%
5	Paid time off (e.g., paid vacation, sick, and/or personal days)	81.3%	90.9%	88.5%	88.1%
Ó	Average number of days accrued in 2018	16.8	19.8	25.9	22.5
7	Paid parental leave	31.3%	18.2%	42.3%	32.7%
Ī₹	Flexible scheduling	62.5%	48.5%	53.8%	53.5%
Ξ	Telecommuting / working remotely	25.0%	33.3%	23.1%	26.7%
	Tuition reimbursement	25.0%	18.2%	26.9%	23.8%
	Professional development (e.g., conferences, workshops)	62.5%	72.7%	82.7%	76.2%
	Association/professional dues	43.8%	24.2%	28.8%	29.7%
	Health club membership/discount	31.3%	15.2%	21.2%	20.8%
	Free/discounted tickets for cultural activities	6.3%	24.2%	42.3%	30.7%
	None of the above	0.0%	3.0%	0.0%	1.0%

	Level of Satisfaction	Very	Somewhat		Somewhat	Very
SATISFACTION	(paid respondents only)	Satisfied	Satisfied	Neutral	Dissatisfied	Dissatisfied
	How satisfied are you with your total cash compensation at your local arts agency?	27.7%	36.6%	13.9%	17.8%	4.0%
	How satisfied are you with your employment benefits package (e.g., health insurance, paid time off, etc.) at your local arts agency?	39.6%	23.8%	17.8%	10.9%	7.9%
5	Level of Agreement	Strongly	Somewhat		Somewhat	Strongly
Ă	(paid respondents only)	Agree	Agree	Neutral	Disagree	Disagree
S	I have a clear path for job advancement.	11.9%	31.7%	25.7%	15.8%	14.9%
₽	My job requirements are well defined.	30.7%	34.7%	14.9%	12.9%	6.9%
/S BOI	I am proud to work for my local arts agency.	69.3%	24.8%	3.0%	3.0%	0.0%
	I feel fulfilled performing my work at my local arts agency.	46.5%	34.7%	12.9%	5.0%	1.0%
	I can see how my work affects and/or impacts my community.	70.3%	26.7%	2.0%	1.0%	0.0%
	Likelihood of Remaining Employed in	Arts Industry			I have no idea,	I have no idea,
	(paid respondents only)	_	Yes	No	but I hope so	but I hope not
	Do you anticipate that you will still be workin industry five years from today?	g in the arts	55.4%	9.9%	31.7%	3.0%

#### **↓** DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS **↓**

		Full-Time	Part-Time	Unpaid	All
	Gender Identity	Paid	Paid	Volunteer	Respondents
	dender identity	N = 85		N = 6	N = 107
			N = 16		
	Female (cisgender/identify with gender assigned at birth) Male (cisgender)	81.2% 17.6%	75.0% 25.0%	50.0% 33.3%	78.5% 19.6%
	Transgender	0.0%	0.0%	0.0%	0.0%
	Non-binary/third gender/gender fluid	1.2%	0.0%	16.7%	1.9%
	I prefer to self identify	0.0%	0.0%	0.0%	0.0%
	,	Full-Time	Part-Time	Unpaid	All
	Race/Ethnicity	Paid	Paid	Volunteer	Respondents
					•
	(respondents were allowed to check all that apply)	N = 83	N = 15	N = 6	N = 104
	African-American or Black	8.4%	0.0%	**	6.7%
	American Indian or Alaska Native or Indigenous or First Nations Arab or Middle Eastern	1.2% 0.0%	0.0%	**	1.0% 0.0%
	Asian or Asian American	4.8%	0.0%	**	3.8%
	Hispanic or Latina/Latino/Latinx	12.0%	0.0%	**	9.6%
	Native Hawaiian or Pacific Islander	0.0%	0.0%	**	0.0%
	White or Caucasian or European American	79.5%	100.0%	100.0%	83.7%
	I prefer to self identify	1.2%	0.0%	**	1.0%
	White or Caucasian or European American only	74.7%	100.0%	100.0%	79.8%
	All People of Color	25.3%	0.0%	0.0%	79.8% 20.2%
S	All I copie of color				
Ĕ		Full-Time	Part-Time	Unpaid	All
IS	Age	Paid	Paid	Volunteer	Respondents
8		N = 85	N = 16	N = 6	N = 107
E	18 to 24	3.5%	6.3%	16.7%	4.7%
A	25 to 34	36.5%	37.5%	16.7%	35.5%
٨	35 to 44	36.5%	25.0%	0.0%	32.7%
Ì	45 to 54	16.5%	12.5%	0.0%	15.0%
			0.0%	33 30/2	
0	55 to 64	5.9%		33.3%	6.5%
וככ	65 to 74	1.2%	6.3%	16.7%	2.8%
РНІС С		1.2% 0.0%	6.3% 12.5%	16.7% 16.7%	2.8% 2.8%
APHIC C	65 to 74 75 or older	1.2% 0.0% Full-Time	6.3% 12.5% Part-Time	16.7% 16.7% <b>Unpaid</b>	2.8% 2.8% All
GRAPHIC C	65 to 74	1.2% 0.0% Full-Time Paid	6.3% 12.5% Part-Time Paid	16.7% 16.7% Unpaid Volunteer	2.8% 2.8% All Respondents
OGRAPHIC C	65 to 74 75 or older	1.2% 0.0% Full-Time	6.3% 12.5% Part-Time	16.7% 16.7% <b>Unpaid</b>	2.8% 2.8% All
:MOGRAPHIC (	65 to 74 75 or older	1.2% 0.0% Full-Time Paid	6.3% 12.5% Part-Time Paid	16.7% 16.7% Unpaid Volunteer	2.8% 2.8% All Respondents N = 107 80.4%
DEMOGRAPHIC CHARACTERISTICS	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2%	6.3% 12.5% Part-Time Paid N = 16	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5%
<b>DEMOGRAPHIC</b> C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7%
<b>DEMOGRAPHIC</b> C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 0.0%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9%
<b>DEMOGRAPHIC C</b>	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 0.0% 6.3%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 16.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9%
<b>DEMOGRAPHIC C</b>	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 0.0% 6.3%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%	6.3% 12.5% Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 16.7% 0.0% 0.0% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0%
<b>DEMOGRAPHIC C</b>	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0% Full-Time	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 16.7% 0.0% 0.0% 0.0% Unpaid	2.8% 2.8% AII Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% AII
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0% Full-Time Paid	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 16.7% 0.0% 0.0% Unpaid Volunteer	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment	1.2% 0.0% Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0% Full-Time Paid N = 85	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16	16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7%	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16  12.5%	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4%	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16  12.5% 0.0%	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 16.7% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1%	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 6.3% 6.39 0.0%  Part-Time Paid N = 16  12.5% 0.0% 43.8%	16.7% 16.7% 16.7%  Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5%	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16  12.5% 0.0% 43.8%	16.7% 16.7% 16.7%  Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 16.7%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4%	6.3% 12.5%  Part-Time Paid N = 16  75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16  12.5% 0.0% 43.8% 43.8% 0.0%	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 16.7% 33.3%	2.8% 2.8% AII  Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% AII  Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4% Full-Time	6.3% 12.5%  Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16 12.5% 0.0% 43.8% 43.8% 0.0%  Part-Time	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 16.7% 33.3% Unpaid	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7% All
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4% Full-Time Paid	6.3% 12.5%  Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16 12.5% 0.0% 43.8% 43.8% 0.0%  Part-Time Paid Part-Time Paid	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 33.3% Unpaid Volunteer	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7% All Respondents
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4% Full-Time Paid N = 81	6.3% 12.5%  Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16 12.5% 0.0% 43.8% 43.8% 0.0%  Part-Time Paid N = 14	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 16.7% 33.3% Unpaid Volunteer N = 6 N = 6	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7% All Respondents N = 99
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree  Type of Degree Attained  Arts management or administration	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4% Full-Time Paid N = 81 16.0%	6.3% 12.5%  Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16 12.5% 0.0% 43.8% 43.8% 0.0%  Part-Time Paid N = 14 14.3%	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 33.3% Unpaid Volunteer N = 6 0.0%	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7% All Respondents N = 99 15.2%
DEMOGRAPHIC C	65 to 74 75 or older  Sexual Orientation  Heterosexual or straight Gay or lesbian Bisexual Asexual Pansexual Queer Questioning Same sex attracted I prefer to self identify  Educational Attainment  High school or less Associate degree (junior college) or vocational degree/license Bachelor's degree Master's degree Doctoral or other terminal degree  Type of Degree Attained	1.2% 0.0%  Full-Time Paid N = 85 82.4% 8.2% 2.4% 0.0% 1.2% 2.4% 0.0% 3.5% 0.0%  Full-Time Paid N = 85 4.7% 2.4% 54.1% 36.5% 2.4% Full-Time Paid N = 81	6.3% 12.5%  Part-Time Paid N = 16 75.0% 0.0% 6.3% 0.0% 6.3% 6.3% 6.3% 0.0%  Part-Time Paid N = 16 12.5% 0.0% 43.8% 43.8% 0.0%  Part-Time Paid N = 14	16.7% 16.7% 16.7% Unpaid Volunteer N = 6 66.7% 0.0% 16.7% 0.0% 0.0% 0.0% 0.0% Unpaid Volunteer N = 6 33.3% 0.0% 16.7% 16.7% 33.3% Unpaid Volunteer N = 6 N = 6	2.8% 2.8% All Respondents N = 107 80.4% 6.5% 3.7% 0.0% 1.9% 2.8% 0.9% 3.7% 0.0% All Respondents N = 107 7.5% 1.9% 50.5% 36.4% 3.7% All Respondents N = 99

#### **↓** DEMOGRAPHIC CHARACTERISTICS OF THE RESPONDENTS **↓**

		Full-Time	Part-Time	Unpaid	All
	Disability	Paid	Paid	Volunteer	Respondents
		N = 85	N = 16	N = 6	N = 107
	Yes, I identify as a person with a disability	10.6%	0.0%	50.0%	11.2%
ဗ	Visible/noticeable to others	3.5%	0.0%	0.0%	2.8%
	Not visible/not noticeable to others	7.1%	0.0%	50.0%	8.4%
S	No, I do not identify as a person with a disability	89.4%	100.0%	50.0%	88.8%
CHARACTERISTICS		Full-Time	Part-Time	Unpaid	All
S	Military Service	Paid	Paid	Volunteer	Respondents
₽		N = 83	N = 16	N = 6	N = 105
⋖	Active Service	0.0%	0.0%	0.0%	0.0%
픙	Veteran	0.0%	0.0%	0.0%	0.0%
	None	100.0%	100.0%	100.0%	100.0%
Ξ		Full-Time	Part-Time	Unpaid	All
DEMOGRAPHIC	Voter Registration	Paid	Paid	Volunteer	Respondents
3R		N = 83	N = 16	N = 6	N = 105
ŏ	Democrat	66.3%	68.8%	50.0%	65.7%
Σ	Republican	3.6%	0.0%	0.0%	2.9%
E	Libertarian	0.0%	6.3%	0.0%	1.0%
	Green	0.0%	0.0%	0.0%	0.0%
	Unaffiliated with a party, but registered	24.1%	18.8%	33.3%	23.8%
	I am not registered to vote	3.6%	6.3%	16.7%	4.8%
	I am unable to register to vote	0.0%	0.0%	0.0%	0.0%
	I prefer to self-identify	2.4%	0.0%	0.0%	1.9%

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